

September 2, 2026

Delivered by ISNetworld and Enverus - OpenInvoice

Notice to all Suppliers / Service Providers

**Re: Notice regarding the completion of the acquisition by Shell plc ("Shell") of
ARC Resources Ltd. ("ARC")**

We are pleased to announce Shell's acquisition of ARC has now been completed. A copy of the announcement is available at: www.arcresources.com.

Following completion of the acquisition, we are providing this update to outline what the transaction means for you as a third-party supplier or service provider of ARC:

- There are no changes to current service provider or supplier contracts, processes or purchase orders.
- There are no changes to current ticketing or invoicing processes. All invoices and tickets for ARC projects should be submitted with the name ARC Resources Ltd.
- There are no impacts to any open Requests for Proposals or ongoing contract negotiations or awards.
- There is no change to our 24-hour emergency contact number of 403-292-0434.
- All email addresses and contact details for ARC employees remain unchanged.

ARC Resources Ltd. is now a wholly owned subsidiary of Shell and will continue to operate largely as a standalone business for a period of time. In the near term, there will be no broad changes to how ARC or Shell works with suppliers and service providers. Existing points of contact and day-to-day ways of working will remain in place.

Until further notice, if you have contracts or purchase orders with both ARC and Shell, please continue to invoice each respective company separately. Please note, tickets and invoices that are submitted to the incorrect company or submitted incorrectly, will be disputed with instructions on where and how to properly submit.

Invoices regarding ARC Resources Projects	Invoices regarding Shell Projects
Submit to the Buyer site: ARC Resources Ltd. 1500 – 308 4 Ave SW Calgary, AB T2P 0H7 www.openinvoice.com	Instructions: Submit in accordance with Shell's invoicing requirements and designated invoicing channel for the applicable Shell entity, as published at https://www.shell.com/business-customers/powering-progress-in-supply-chain/shell-invoicing-channels

Our priority is to ensure that we continue to operate safely and responsibly, honouring existing commitments and maintaining open, respectful relationships with the communities and partners who are so important to these businesses. All current health and safety programs, processes and associated requirements remain in effect. We will keep you informed of any future changes to our combined company's business processes or requirements.

For general vendor inquiries, please contact vendorinquiries@arcresources.com. For inquiries related to invoicing or the OpenInvoice system, please contact oisupport@arcresources.com.

Sincerely,

ARC Resources Ltd.

ALERT: Please be aware that fraudulent domains that are not connected to Shell and ARC Resources may be used to contact suppliers or service providers. For certainty, the only approved domains from which ARC Resources and Shell representatives may contact suppliers or service providers are **shell.com** and **arcresources.com**, respectively. Purchase requests originating from other domains are not from Shell or ARC and should not be honoured. Please be diligent in confirming correct email domains. If in doubt, please contact our teams to verify the information.