



Mandate of the Policy and Board Governance Committee

Role and Objective

To assist the Directors of ARC Resources Ltd. (the "Corporation") in meeting their responsibilities to the Corporation as follows:

- To review on an ongoing basis the effectiveness of the Board and its Committees in fulfilling the mandate of the Board of Directors.
- To develop for approval by the Board and periodically review the Corporation's approach to corporate governance matters and proactively track trends and best practices in corporate governance including governance practices to advance the Corporation's long-term sustainability practices including environmental, social and governance ("ESG").
- To review and recommend to the Board for approval reports concerning the Corporation's corporate governance practices as required by any regulatory authority.
- To act as a forum for concerns of individual directors in respect of matters that are not readily or easily discussed in a full Board meeting, including the performance of the Board or individual members of the Board.
- To develop and recommend to the Board for approval and periodically review structures and procedures designed to ensure that the Board can function independently of management.
- To determine and recommend to the Board the appropriate size of the Board, its composition of members between independent Directors and non-independent Directors and minimum holdings of common shares for each Director.
- To develop a process: for considering the diversity, skills, and competencies of the Board as a whole and its individual members; to seek new members for the Board from time to time; and to consider and recommend to the Board the annual nomination of directors for election by shareholders.
- To have oversight of the annual process for reviewing the composition and performance of the Board through a board effectiveness survey which would include the periodic use of a 360-feedback review for each director.
- To have due regard for Board renewal and prospectively recruit and recommend new members to fill Board vacancies as required. New members should have competencies, skills and personal qualities outlined in the Director's skills matrix, which meet the evolving needs of the Board and complement existing Board members in carrying out the Board's mandate.
- To review and recommend to the Board as to the acceptance of any offer to resign of any director of the Board.
- To develop for approval by the Board and periodically review orientation and education programs for new directors.
- To annually review and recommend to the Board the appointments to each committee of the Board and any changes to the terms of reference of the committees.
- To review and recommend compensation for Directors of the Corporation and any other arrangements pursuant to which monies are payable to a director or a party related to a director.
- To review the Directors and Officers insurance policy and recommend appropriate coverage levels.

- To periodically review and monitor the Corporation's communication policy with a view to determining whether the Corporation is communicating effectively with stakeholders including shareholders, the investment community and the public generally.
- To establish a process for direct communications with stakeholders, including through the whistleblower policy.
- To review and consider the engagement at the expense of the Corporation of professional and other advisors by any individual director when so requested by any such director.
- To review such other matters of a corporate governance nature as may be directed by the Board from time to time.
- Undertake annually a review of the mandate of the Board and its committees and make recommendations to the Board as to proposed changes.

Composition

- The Committee shall be composed of at least three Directors appointed by the Board from amongst its members, all of whom shall be independent within the meaning of Section 1.4 of National Instrument 52-110 Audit Committees.
- The Secretary to the Board shall act as Secretary of the Committee.
- A quorum shall be a majority of the members of the Committee.
- All Committee members should be free from any direct or indirect material relationship. A material relationship being a relationship which could, in the view of the Board, be reasonably expected to interfere with the exercise of a member's independent judgment.
- Members should have or obtain sufficient knowledge of the Corporation's corporate governance requirements to assist in providing advice and counsel on ongoing compliance and improvements to the Corporation's governance activities.

Meetings

- The Committee shall meet at least two times per year or more frequently as deemed appropriate by the Chair.
- Agendas, approved by the Chair, shall be circulated to Committee members along with background information on a timely basis prior to the Committee meetings.
- Minutes of each meeting shall be prepared by the Secretary to the Committee and distributed expeditiously.
- Any issues arising from these meetings that bear on the relationship between the Board and management should be communicated to the Chief Executive Officer by the Board Chair.
- The Chief Executive Officer shall be available to attend at all meetings of the Committee upon the invitation of the Committee.
- Members of management may be invited to attend any meetings.

Reporting / Authority

- Following each meeting, in addition to a verbal report, the Committee will report to the Board by way of providing copies of the minutes of such Committee meeting at the next Board meeting after a meeting is held (these may still be in draft form).

- Supporting schedules and information reviewed by the Committee shall be available for examination by any Director.
- The Committee may retain persons having special expertise and/or obtain independent professional advice to assist in fulfilling its responsibilities at the expense of the Corporation.